

ADRIANA MARIA D'ELIA

Senior Development and Public Policy Advisor | Urban Development and Institutional Strengthening Specialist

M.S. in Regional & Urban Planning

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PROFESSIONAL SUMMARY

More than 35 years of experience leading the design, implementation, and oversight of public policies, development programs, and infrastructure projects at the national, regional, and multilateral levels. Proven track record in institutional management, cross-sector coordination, and execution of initiatives related to urban and regional development, housing, transportation, and institutional strengthening. Brings more than six years of experience at the Inter-American Development Bank (IDB), supporting governance and Executive Board decision-making processes related to operations, country strategies, and sector policies across Latin America and the Caribbean. Combines technical, academic, and consulting experience with expertise in project management, applied research, and stakeholder engagement to advance development outcomes.

CORE AREAS OF EXPERTISE

Urban and Regional Development • Public Policy Design and Implementation • Infrastructure Program and Project Management • Multilateral Governance and Executive Board Decision-Making • Institutional Strengthening and Cross-Sector Coordination • Stakeholder Engagement across Public, Private, and Civil Society Sectors • Housing, Transportation, and Territorial Development • Strategic Management and Implementation of Development Initiatives

MULTILATERAL EXPERIENCE AND INSTITUTIONAL GOVERNANCE

INTER-AMERICAN DEVELOPMENT BANK (IDB)

Washington, D.C.

Senior Counselor, Office of the Executive Director for Panama and Venezuela

2019-Present

- Advises the Executive Director in Executive Board and committee deliberations, including the review and analysis of loan and guarantee operations, technical cooperation operations, country strategies, sector policies, and key financial and administrative decisions of the institution.
- Prepares strategic briefs, analytical reports, and formal statements to support Board-level decision-making, contributing to approval processes related to operations, budgets, audits, and institutional policies.
- Coordinates closely with country advisors and technical teams to strengthen informed decision-making processes, facilitate consensus-building, and support the analysis and monitoring of institutional operations and proposals.
- Leads support for Venezuela's representation in engagement with universities, civil society organizations, research centers, and national stakeholders, promoting knowledge exchange, strengthening institutional networks, and enhancing understanding of country-level needs and on-the-ground dynamics.

ATLANTIC COUNCIL

Washington, D.C.

Non-Resident Senior Fellow, Adrienne Arsht Latin America Center

2019-Present

- Contributes policy analysis and expertise on Latin America, with a focus on institutional development, women's participation and empowerment, and democratic governance, particularly in the Venezuelan context.
- Supports the design and implementation of projects, applied research initiatives, and policy dialogue platforms, strengthening strategic partnerships and engagement with regional and international stakeholders.
- Advises and collaborates with the Center's leadership and network of fellows in the development of programs and initiatives aimed at generating knowledge, strengthening public policy impact, and promoting diverse perspectives in regional policy discussions.

PUBLIC MANAGEMENT, INFRASTRUCTURE, AND TERRITORIAL DEVELOPMENT EXPERIENCE

STATE OF MIRANDA

Caracas, Venezuela

General Secretary of Government

2008-2015

- Led the coordination and implementation of programs and projects aimed at improving basic services, infrastructure, housing, and community development initiatives, strengthening service delivery and coordination among public entities and local stakeholders.
- Oversaw large-scale public infrastructure initiatives, including the reconstruction of more than 600 schools and the construction of 50+ new educational facilities, generating significant social and territorial impact.
- Coordinated multidisciplinary teams and interinstitutional processes for the implementation and monitoring of government programs in Venezuela's second most populous state, encompassing four municipalities within the Caracas Metropolitan Area. Miranda is the country's second most populous state and includes key municipalities within the metropolitan region.
- Served as Acting Governor of Miranda State during multiple periods under Governor Henrique Capriles' administration, ensuring continuity of executive management, institutional coordination, and regional government operations.

BARUTA MUNICIPALITY

Caracas, Venezuela

General Director

2004 - 2008

- Coordinated operational management and the implementation of municipal programs and projects, ensuring alignment across government departments and monitoring of strategic initiatives.
- Oversaw the development and implementation of urban infrastructure and public facilities projects, including community spaces, administrative infrastructure, and local service delivery systems.
- Served as Acting Mayor of Baruta Municipality during multiple periods under Mayor Henrique Capriles Radonski's administration, ensuring continuity of municipal operations and institutional management.

BARUTA MUNICIPALITY

Caracas, Venezuela

Director of Urban Planning and Land Registry

2000 – 2004

- Led the design and implementation of urban development plans aimed at the integrated upgrading and regularization of informal settlements, promoting strategies for urban integration and territorial development.
- Advanced land regularization and property titling programs for low-income communities, strengthening legal security and expanding formal access to property ownership.
- Represented the municipality in metropolitan planning and urban coordination forums for the development of strategic territorial initiatives.

TRANSPORTATION AND COMMUNICATIONS MINISTRY

Caracas, Venezuela

Planning Director

1991 – 1993

- Provided technical support for national transportation system planning, contributing to the analysis and development of strategies related to different transportation modes and their territorial integration.
- Coordinated technical and administrative processes related to the transfer of responsibilities to state governments, including support for the formalization of agreements for the administration, preservation, and maintenance of roads, bridges, and highways.
- Participated in the formulation and strengthening of initiatives aimed at improving sector planning and institutional coordination.
- Served, during multiple periods, as acting head of the Ministerial Office, reporting directly to the Vice Ministry and ensuring operational continuity and institutional coordination

RAFAEL URDANETA CENTER IN PARTNERSHIP WITH THE MINISTRY OF URBAN DEVELOPMENT

Maracaibo, Venezuela

Advisor

1991 – 1992

- Participated in the formulation of the Comprehensive Revitalization Plan for the Historic Center of Maracaibo, contributing to the design of urban regeneration and heritage preservation strategies.
- Coordinated technical analyses and proposals aimed at integrating urban, social, and functional dimensions to support the revitalization and sustainable development of the historic district.

LEGISLATIVE EXPERIENCE AND INSTITUTIONAL STRENGTHENING

VENEZUELA NATIONAL ASSEMBLY

Caracas, Venezuela

Congresswoman

2016-2019

- Led legislative initiatives and regulatory development processes in areas related to urban development, housing, social inclusion, and equal opportunity, advancing frameworks aimed at strengthening institutions and promoting legal certainty.
- Chaired working groups focused on urban development, housing, gender equality, and citizen participation, coordinating analytical processes, consultations, and engagement with institutional and social stakeholders.
- Drafted and promoted legislative initiatives aimed at expanding access to property ownership and strengthening urban integration processes, including the Property Titling Law for Beneficiaries of Venezuela's Great Housing Mission Program and the Neighborhood Law for Land Tenure Regularization and Comprehensive Neighborhood Upgrading.

BARUTA MUNICIPAL COUNCIL

Caracas, Venezuela

City Council Member

2004 – 2013

- Chaired the Urban Planning Commission in 2004, leading analytical processes and the development of initiatives related to land-use planning, urban development, and local policy frameworks.

TECHNICAL ACADEMIC, AND RESEARCH EXPERIENCE

SIMON BOLIVAR UNIVERSITY

Caracas, Venezuela

Associate Professor, Urban Planning Department

2001-2011

- Taught undergraduate and graduate courses in areas related to urban planning, territorial analysis, and the implementation of urban management instruments, contributing to professional development and the strengthening of technical capacities.
- Courses taught: Urban Environmental Impact, Physical Environment Analysis, Urban Planning Studio, and Urban Planning Implementation Instruments.

SIMON BOLIVAR UNIVERSITY

Caracas, Venezuela

Researcher Urban Planning Department

1987 – 1988

- Participated in the development of the Comprehensive Transportation Plan for the Southeastern Sector of the Caracas Metropolitan Area, contributing to transportation planning and metropolitan development initiatives.

INTERNATIONAL EXPERIENCE AND CAPACITY BUILDING

NETWORK OF SCHOOLS OF PUBLIC POLICY, AFFAIRS, AND ADMINISTRATION, NASPAA

Washington, D.C.

Site Visitor (Practitioner)

2018 -Present

- Served on site visit teams for Master's programs in Public Policy and Public Administration, including Universidad de los Andes (Colombia), University of Puerto Rico (Puerto Rico), and Instituto de Estudios Superiores de Administración – IESA (Venezuela).
- Participates as a practitioner member of external review teams for public policy and public administration programs, supporting institutional review processes and evidence collection aligned with NASPAA accreditation standards.
- Reviews institutional documentation and program materials and participates in site visits aimed at gathering and validating evidence through interviews and meetings with key stakeholders, including academic leadership, faculty, students, alumni, and other relevant constituencies.

CONSULTING AND PROJECT MANAGEMENT EXPERIENCE

INSTITUTE OF REGIONAL AND URBAN STUDIES (IERU), SIMON BOLIVAR UNIVERSITY

Caracas, Venezuela

Researcher

1993 – 2000

- Formulated, developed, and coordinated more than **20 projects** in urban planning and transportation at the national, regional, and local levels.

- Led and contributed to studies and initiatives related to transportation planning, national urban transportation policies, urban revitalization, land management and development, housing, and the formulation of local urban development policies.
- Conducted **socioeconomic impact assessments** and technical-economic analyses to support territorial planning processes and public policy formulation.
- Participated in projects for **Petróleos de Venezuela (PDVSA)** focused on the territorial and urban integration of oil fields and their interaction with urban and regional dynamics.

VARIOUS ORGANIZATIONS

Independent Consultant

Caracas, Venezuela

1987 - 2008

- Coordinated projects and served on multidisciplinary teams in urban planning, transportation, and territorial development initiatives for public and private sector organizations

EDUCATION

UNIVERSITY OF OKLAHOMA

Oklahoma, USA

M.S. in Regional and Urban Planning (with a concentration in Economics and Transportation)

1990

SIMON BOLIVAR UNIVERSITY

Caracas, Venezuela

B.S. in Urban Planning

1986

EXECUTIVE & CONTINUING EDUCATION

UNIVERSITY OF PENNSYLVANIA. Aresty Institute of Executive Education (The Wharton School)

Corporate Governance: Maximize Your Effectiveness in the Boardroom

2026

AMERICAN UNIVERSITY

Washington, D.C.

Women & Politics Institute, We Lead Program

2026

HARVARD UNIVERSITY. Executive Education (Harvard Kennedy School)

Executive Certificate in Public Policy

2026

Behavioral Insights in Public Policy

2026

Leading Economic Growth

2025

Implementing Public Policy

2023

Network of Schools of Public Policy, Affairs, and Administration (NASPAA)

Washington, D.C.

Refresher Site Visit Training

2023 – 2028

GEORGE WASHINGTON UNIVERSITY

Washington, D.C.

Graduate School of Political Management, Conflict and Confrontation Management Seminar

2021

Additional Training:

Territorial Planning (CENDES – Central University of Venezuela) • Property and Land Tenure Regularization (Lincoln Institute of Land Policy, Cambridge, Massachusetts, USA) • Geographic Information Systems (GIS) Applied to Regional and Urban Planning (AT Sistemas / Simón Bolívar University) • Transportation Project Evaluation (Continuing Education Foundation, Simón Bolívar University) • Institutional Cooperation (IV International Summit on Institutional Cooperation, Paraná, Brazil)

SELECTED PUBLICATIONS

- **D'Elia, Adriana.** *"A Municipal and National Legislative Experience: Governance of Neighborhood Integration Processes."* In: *Contemporary Debates on Urban and Neighborhood Regeneration: Caracas-Barcelona Dialogues*, 2026.
- **D'Elia Briceño, Adriana.** *"From the Renewing Serendipity of Our Cities."* *Revista de Occidente*, Madrid, July–August 2019, No. 458–459.

- **D’Elia, Adriana and Flórez, J.** *“Defining a New Public Transport Policy Through Consensus: Taking Advantage of Political Change in Venezuela.”* In: *Proceedings of Seminar C, European Transport Conference*, Association for European Transport, Homerton College, Cambridge, 2000.

AWARDS AND RECOGNITIONS

Public Service and Institutional Leadership Recognition

- Public Servant of the Year (2014–2015) — Rotary Caracas Board of Directors. Rotary y sus distritos otorgan reconocimientos a liderazgo y servicio comunitario, aunque los nombres específicos pueden variar por región.
- Emma Soler Order (2015) — Miranda State, for contributions to the promotion and protection of women’s rights.
- Metropolitan Order “Citizen Santiago de León de Caracas” (2015) — Metropolitan Council of Caracas.
- “Miranda Honor and Merit” Order, First Class (2012) — Miranda State.
- Generalissimo Sebastián Francisco de Miranda Order (2009) — Miranda State Legislative Council..

Academic and International Recognition

- Regular Training Program (PRA) Scholarship (1989–1990) — Organization of American States.
- Outstanding Academic Achievement in Regional and Urban Planning (1988–1989) — University of Oklahoma.

PROFESIONAL AFFILIATIONS

Society of Urban Planners Caracas, Venezuela	1986 - Present
• President	2000 - Present
Venezuela College of Engineers Caracas, Venezuela	1986 - Present
American Planning Association (APA)	1989 - Present
American Society for Public Administration (ASPA)	2024 - Present

LANGUAGES

Spanish (Native) English (Advanced/Professional)